

# Minimizing the makespan of a project with stochastic activity durations under resource constraints

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**IÉSEG**  
SCHOOL OF MANAGEMENT



# Agenda

- Problem setting:
  - Past work
  - Phase Type (PH) distributions
  - The SRCPSP
- Model discussion & comparison
- Results:
  - Solution quality
  - Computational performance
- Contribution

# Problem setting



Creemers, Leus, Lambrecht  
(2010). Scheduling Markovian  
PERT networks to maximize the  
net present value, Operations  
Research Letters, 38, pp. 51-56.

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2. No resources
3. Exponentially-distributed activity durations
4. Use of a SDP recursion to obtain the optimal policy

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4. **Use of an improved/modified SDP recursion**

# Improvement of the SDP recursion

n	OS	% Solved	Average CPU (2010)	Average CPU (improved)	Average Factor
10	0.8	100%	0.00	0.00	-
10	0.6	100%	0.00	0.00	-
10	0.4	100%	0.00	0.00	<b>6.81</b>
20	0.8	100%	0.00	0.00	-
20	0.6	100%	0.01	0.00	<b>27.25</b>
20	0.4	100%	0.46	0.03	<b>17.60</b>
30	0.8	100%	0.01	0.00	<b>17.53</b>
30	0.6	100%	0.33	0.02	<b>14.90</b>
30	0.4	100%	26.92	1.49	<b>18.12</b>
40	0.8	100%	0.03	0.00	<b>12.41</b>
40	0.6	100%	6.62	0.49	<b>13.62</b>
40	0.4	97%	2,337.96	72.25	<b>32.36</b>
50	0.8	100%	0.15	0.01	<b>10.60</b>
50	0.6	100%	100.28	4.43	<b>22.62</b>
50	0.4	13%	52,267.30	823.71	<b>63.45</b>
60	0.8	100%	0.74	0.06	<b>12.36</b>
60	0.6	100%	2,210.08	67.87	<b>32.56</b>
60	0.4	0%	-	-	-

n	OS	% Solved	Average CPU (2010)	Average CPU (improved)	Average Factor
70	0.8	100%	3.19	0.24	<b>13.09</b>
70	0.6	73%	17,495.49	378.64	<b>46.21</b>
70	0.4	0%	-	-	-
80	0.8	100%	10.81	0.79	<b>13.65</b>
80	0.6	30%	72,473.41	1,188.01	<b>61.00</b>
80	0.4	0%	-	-	-
90	0.8	100%	50.64	3.15	<b>16.06</b>
90	0.6	0%	-	-	-
90	0.4	0%	-	-	-
100	0.8	100%	171.42	9.60	<b>17.85</b>
100	0.6	0%	-	-	-
100	0.4	0%	-	-	-
110	0.8	100%	1,193.88	40.93	<b>29.17</b>
110	0.6	0%	-	-	-
110	0.4	0%	-	-	-
120	0.8	100%	12,789.06	260.66	<b>49.06</b>
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In comparison with the model of Creemers et al. (2010), the computation speed has been increased by factor 50 (= 5,000% faster).

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When compared to the model of Sobel et al. (2009), the new model is even **750,000% faster**.

# Problem setting



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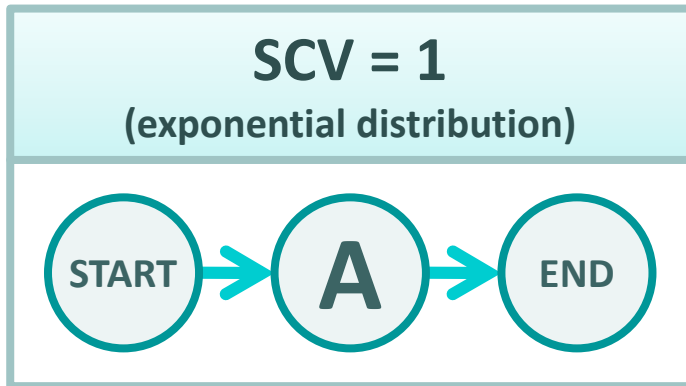
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3. **General activity durations (PH approximation)**
4. Use of an improved/modified SDP recursion

# Model extensions: PH distributions

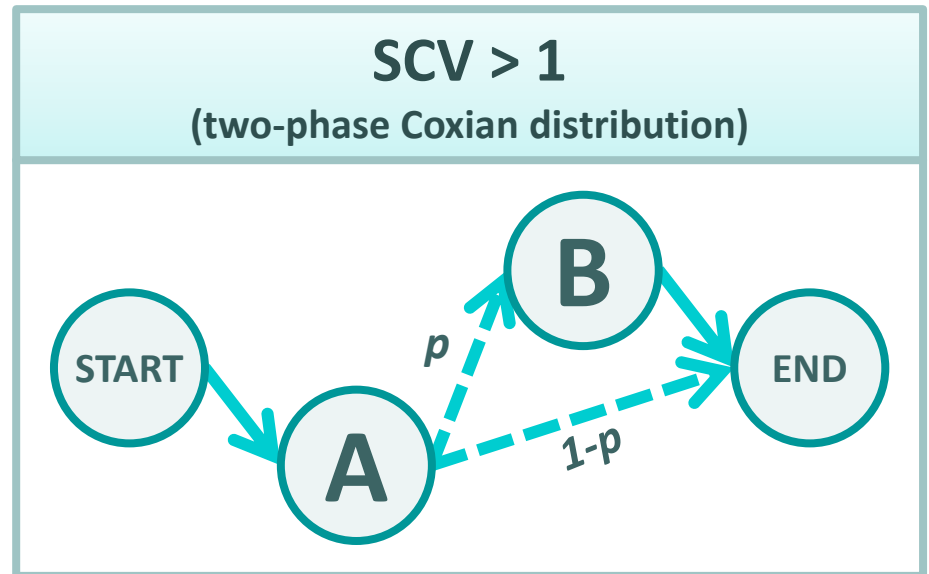
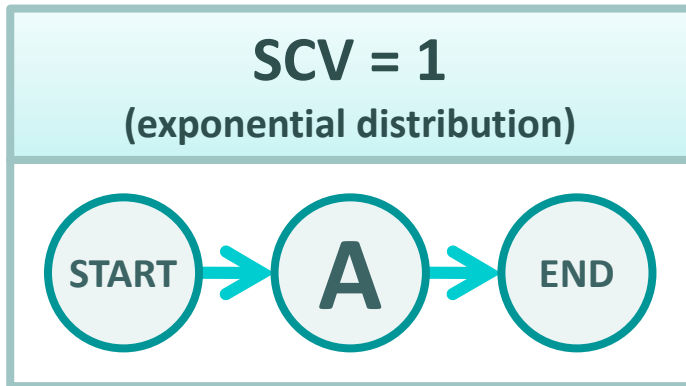
- Introduced by Neuts in 1981
- A Phase Type (PH) distribution is a mixture of exponential distributions
- The exponential, Erlang, Coxian, and hyper-exponential distribution are all examples of a PH distribution
- We use simple PH distributions to match the first two moments of the distribution of the activity duration (more advanced PH distributions, however, can also be used)

# PH distributions: Example of a single activity

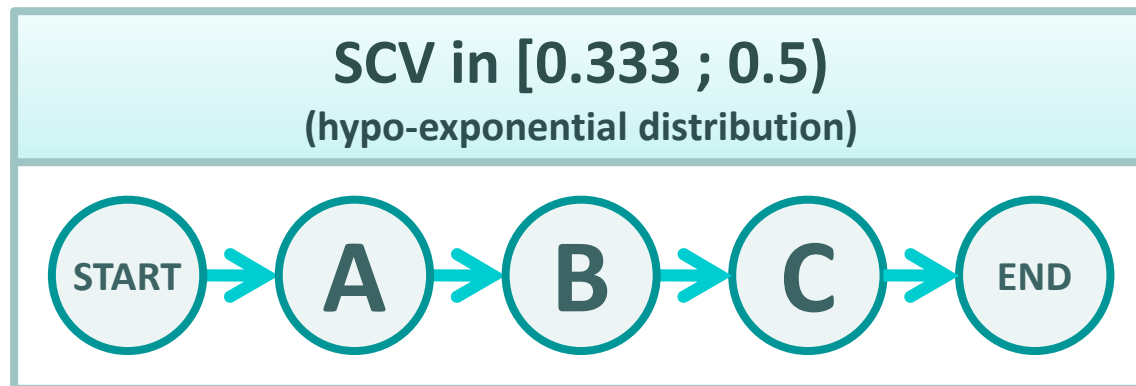
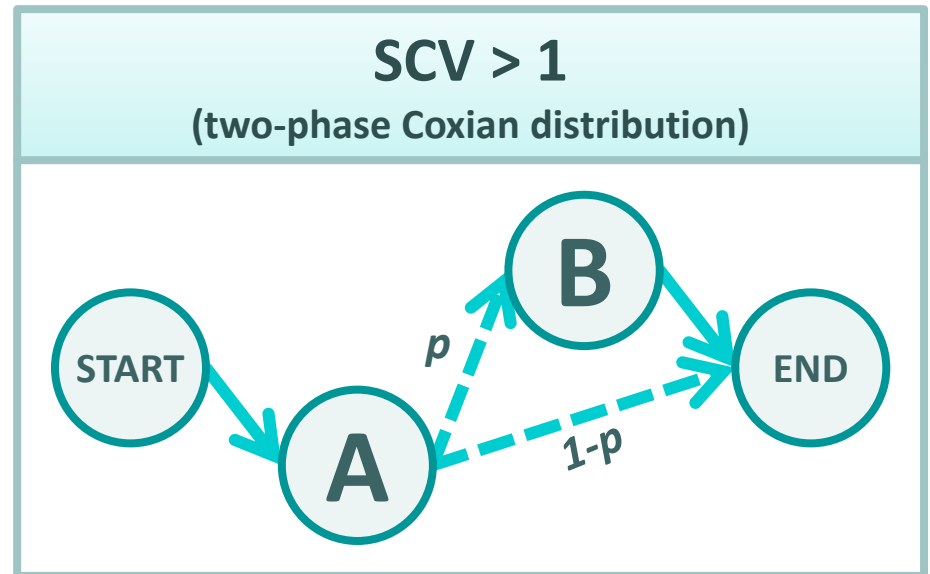
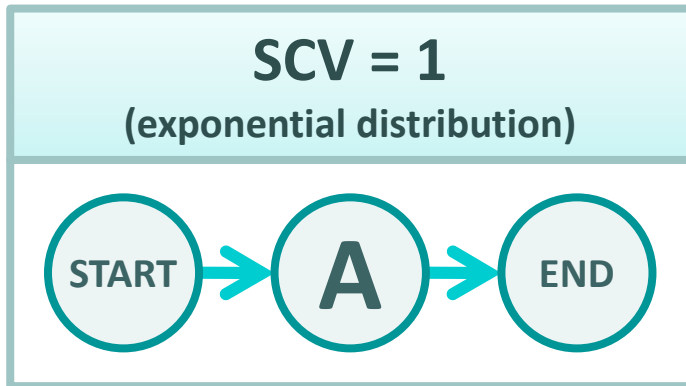
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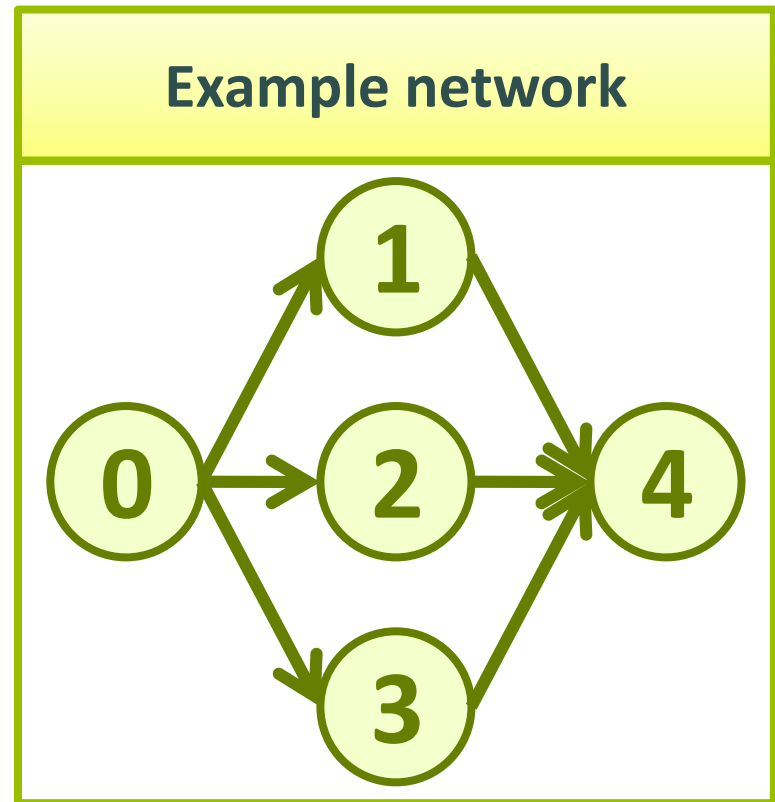
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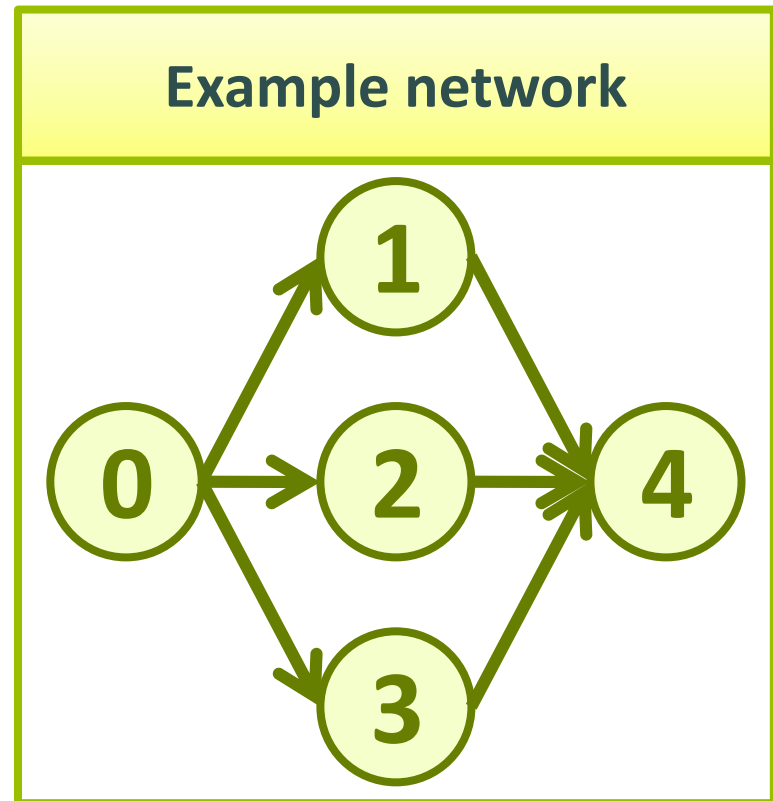
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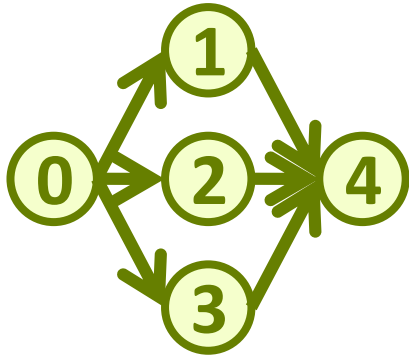
# PH distributions: Example of a project network

Activity	SCV
<b>0</b>	Dummy start
<b>1</b>	SCV in $[0.33; 0.5)$
<b>2</b>	SCV = 1
<b>3</b>	SCV > 1
<b>4</b>	Dummy finish



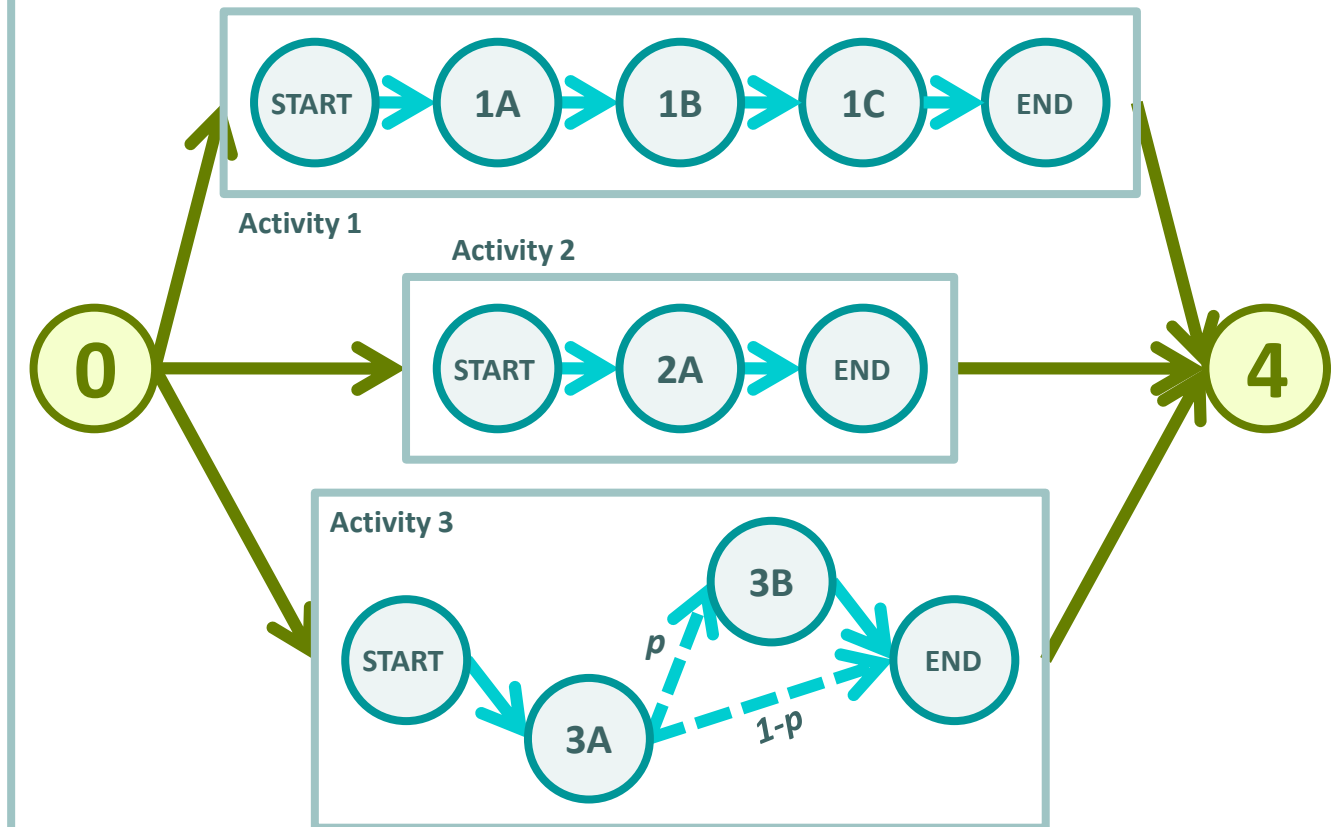
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Example network

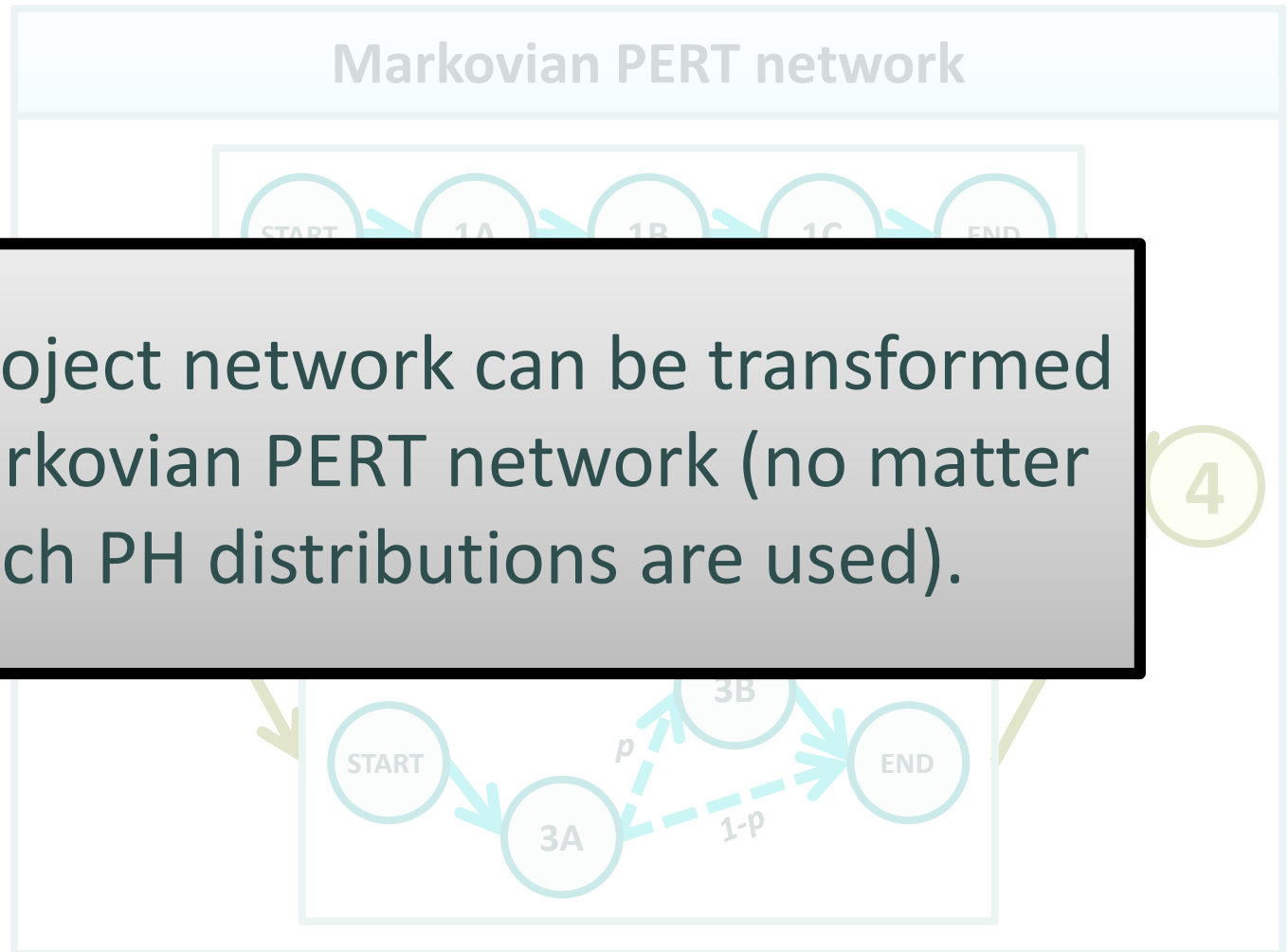
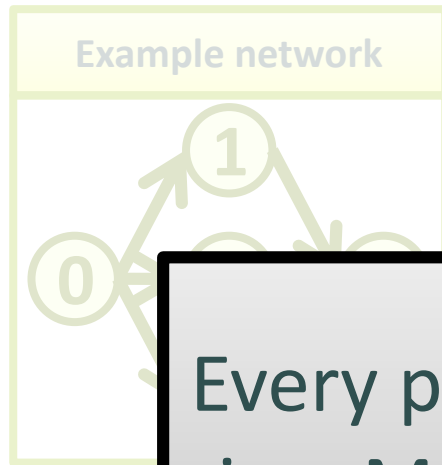


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Markovian PERT network



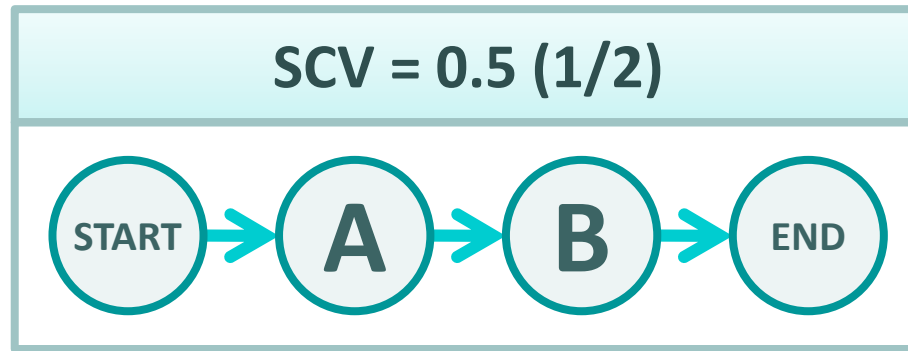
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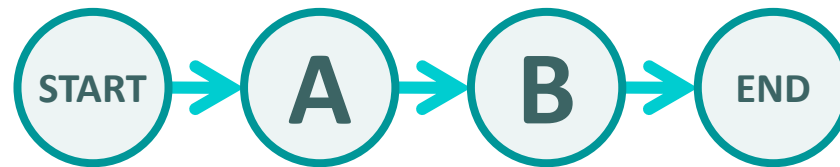
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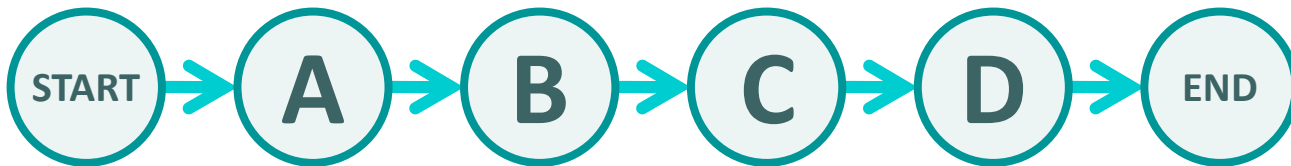


# PH distributions: What about low variability?

SCV = 0.5 (1/2)



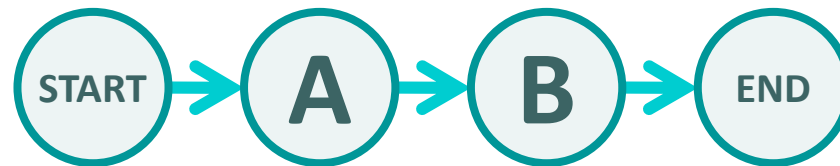
SCV = 0.25 (1/4)



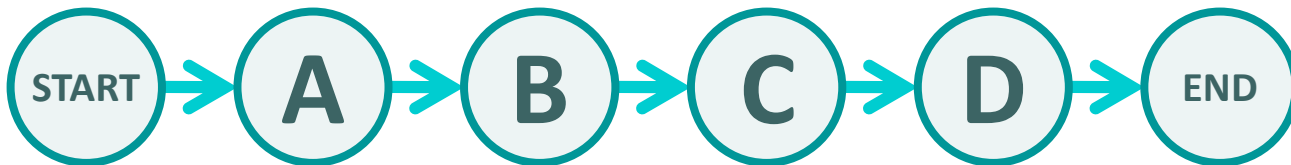


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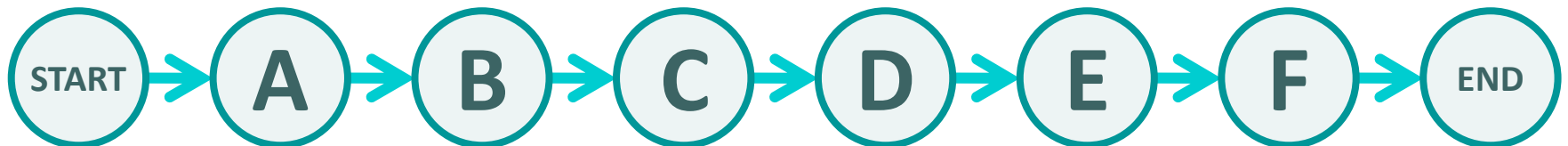
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SCV = 0.167 (1/6)



# PH distributions: What about low variability?

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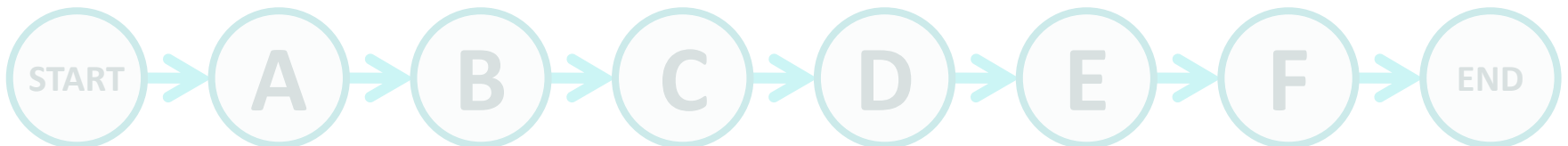


Low variability duration variability inflates the size of the Markovian PERT network.

=>

Our model works best when duration variability is moderate to high.

SCV = 0.167 (1/6)



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<b>Method</b>	Simulated annealing & tabu search
<b>Policy class</b>	RB (Resource-Based)

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J30 (PSPLIB)					
J60 (PSPLIB)					
J120 (PSPLIB)					
Patterson					
Golenko					

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Golenko					SCV = 0.014

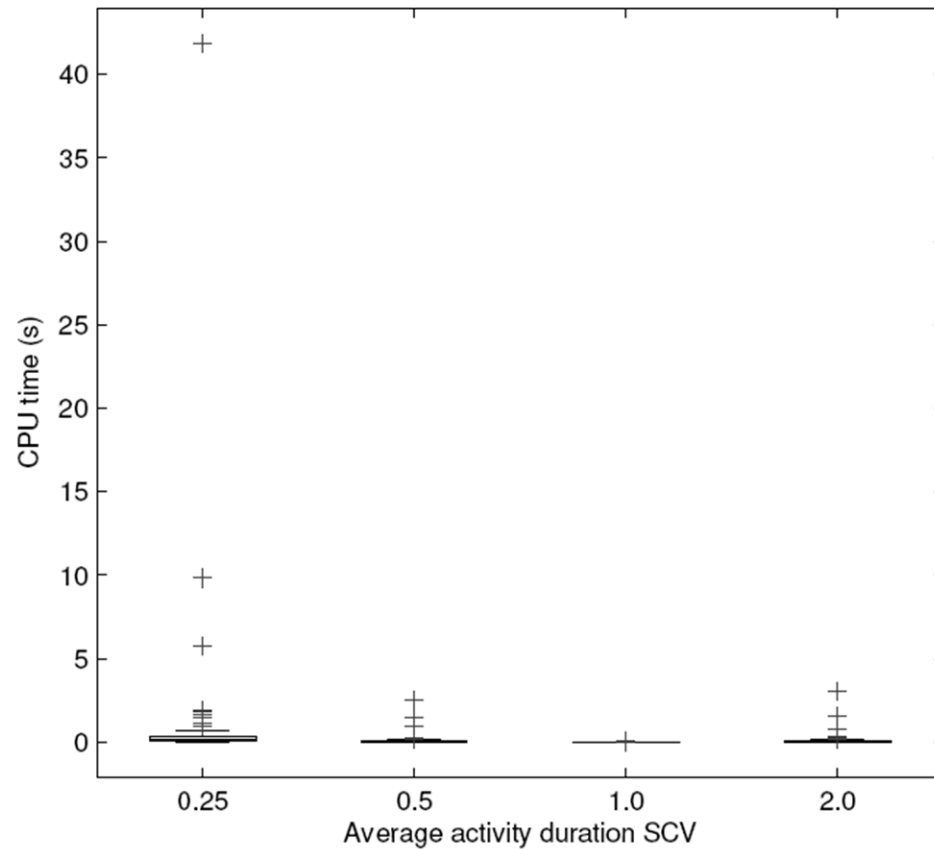
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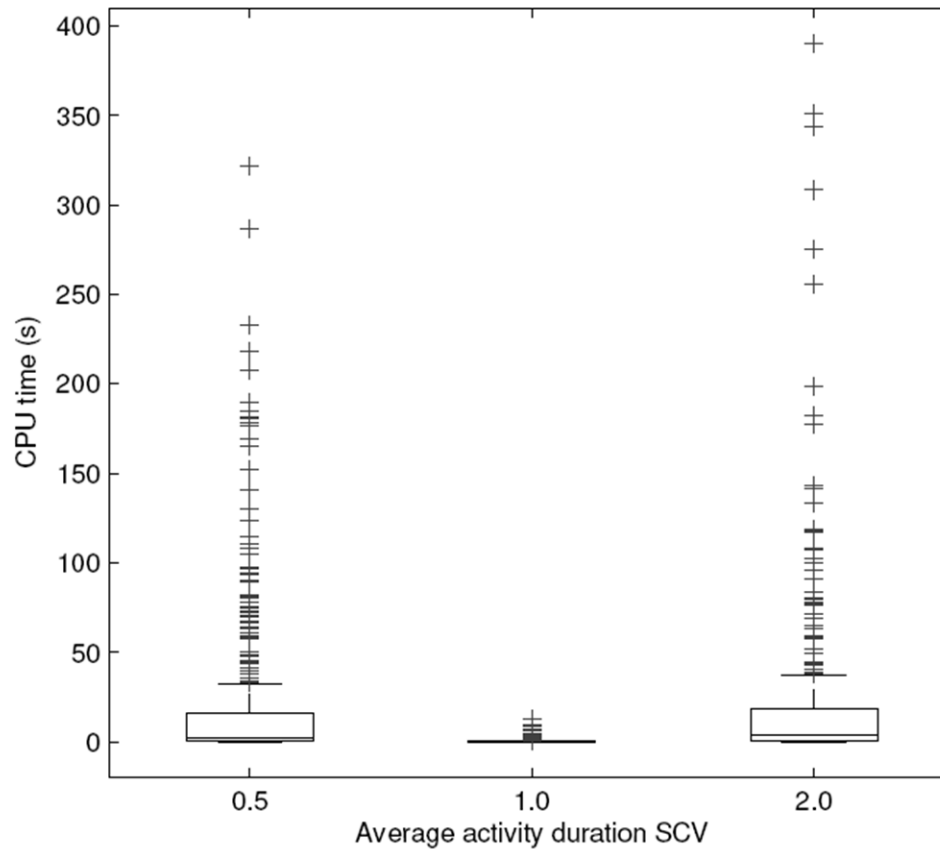
- We optimize over a more general class of policies  
=> we expect better results.
  - From Ballestìn & Leus (2009) we obtained the results for the J30 & J60 problem instances if activity durations are exponentially distributed:
    - J30 average improvement of solution quality of 13,2%
    - J60 average improvement of solution quality of 13,5%
- => Significant improvement of solution quality!

# Results: Computational performance

# Results: Computational performance (Patterson)

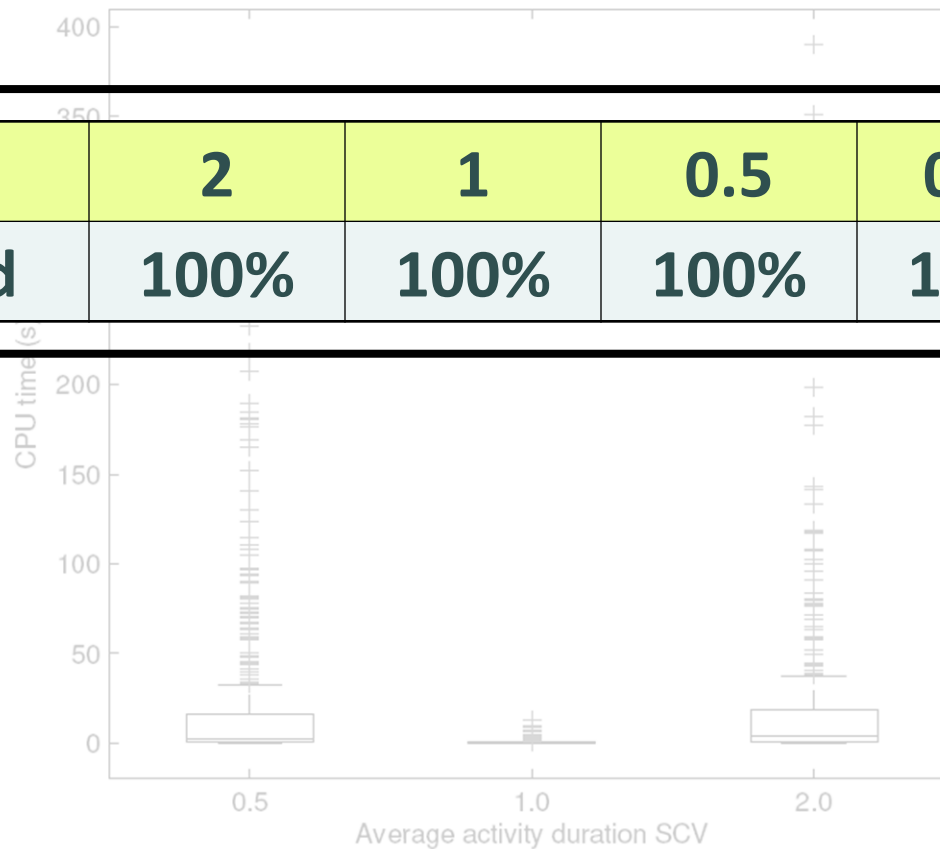


# Results: Computational performance (J30 - PSPLIB)

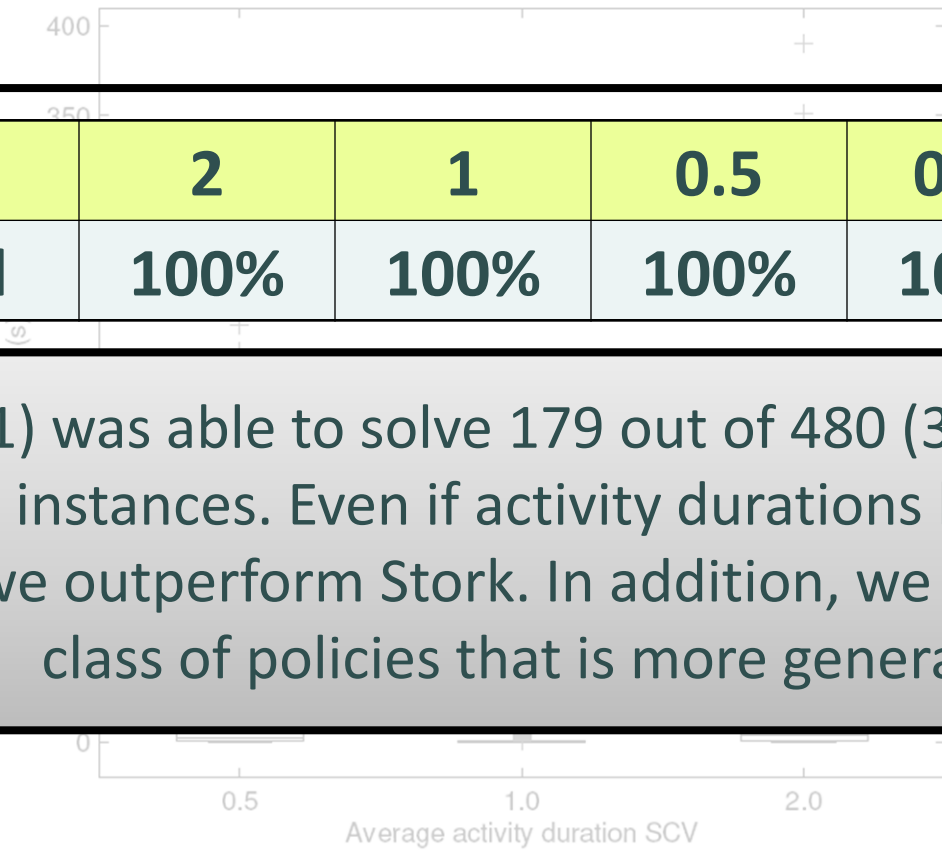


# Results: Computational performance (J30 - PSPLIB)

SCV	2	1	0.5	0.33	0.25
% Solved	100%	100%	100%	100%	75%



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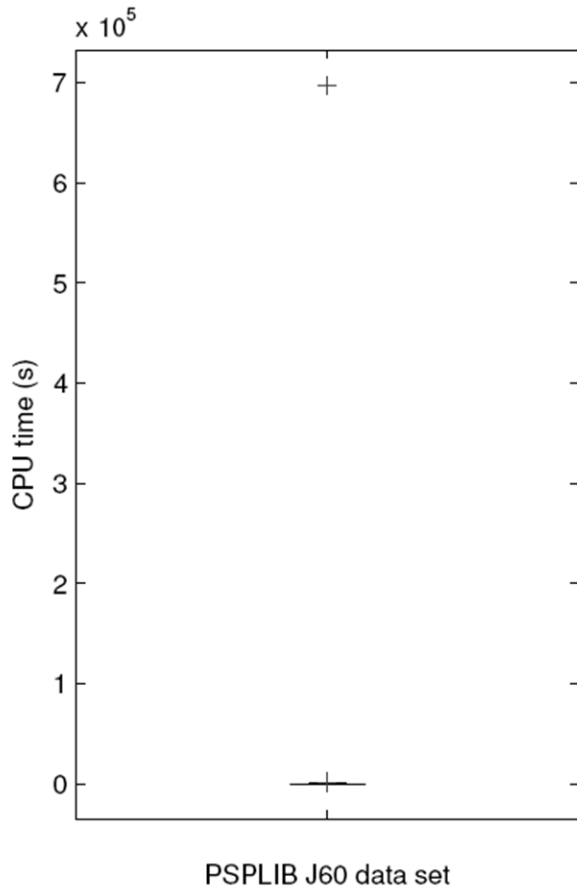


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% Solved	100%	100%	100%	100%	75%

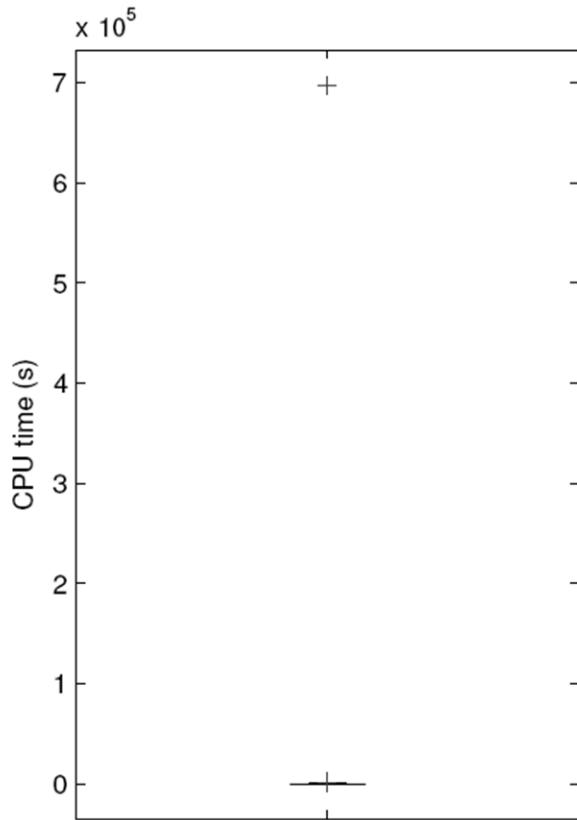
Stork (2001) was able to solve 179 out of 480 (37%) of the J30 problem instances. Even if activity durations have limited variability, we outperform Stork. In addition, we optimize over a class of policies that is more general!



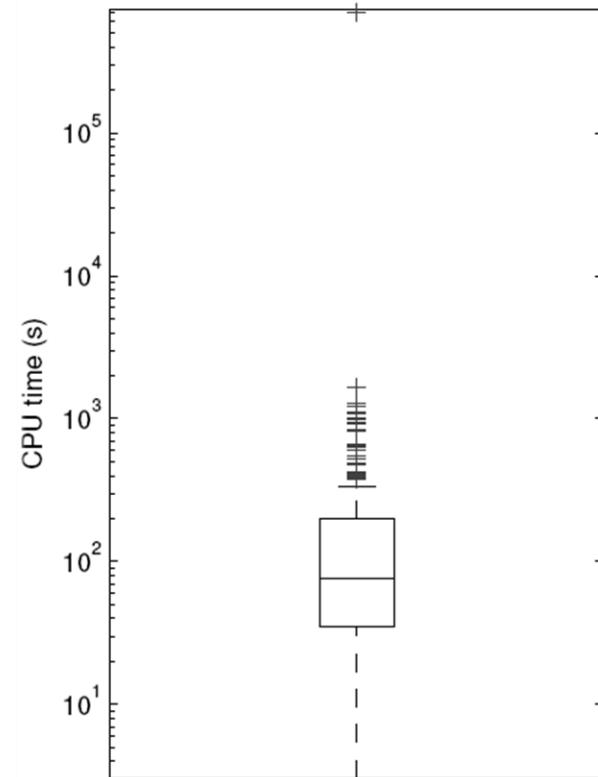
# Results: Computational performance (J60 - PSPLIB)



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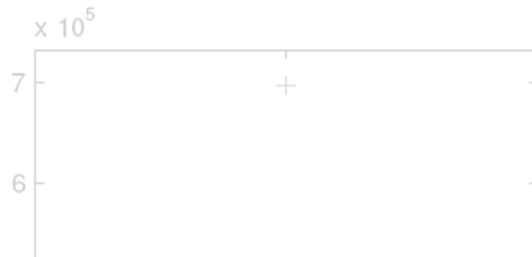


PSPLIB J60 data set



PSPLIB J60 data set

# Results: Computational performance (J60 - PSPLIB)



Stork (2001) was able to solve 11 out of 480 (2%) of the J60 problem instances. We solve 227 instances (47%) if activity durations are exponentially distributed.



PSPLIB J60 data set



PSPLIB J60 data set

# Contributions

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We extend the model of Creemers et al. (2010) in order to solve the SRCPSP. We add resource constraints, general activity durations, and use a minimum-makespan objective.



Solving the SRCPSP makes sense if activities have moderate- to high levels of duration variability. For this setting, our model outperforms the state-of-the-art (both in solution quality & in computation speed).

